CONSUMER CYCLICAL EQUITY RESEARCH

JUMBO GROUP LIMITED

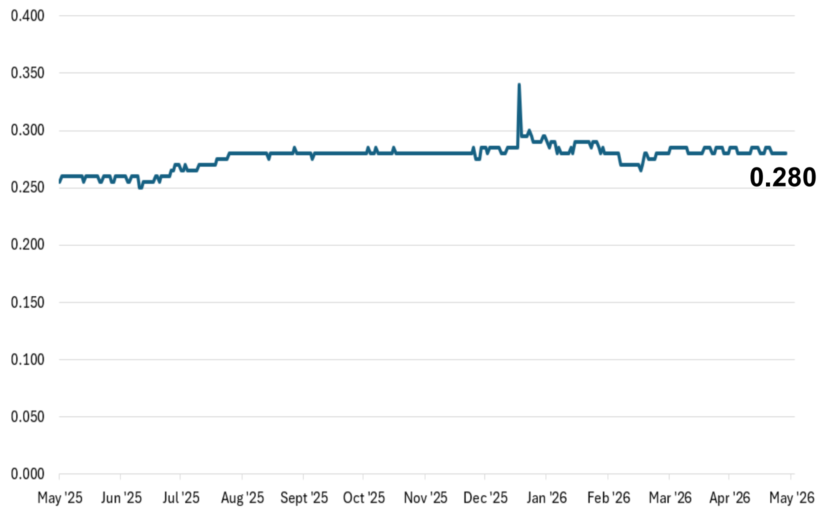
SGX: 42R
Bloomberg: JUMBO:SP
ISIN code: SG1CA7000005

Country: Singapore
Industry: CONSUMER CYCLICAL

29 May 2026
RECOMMENDATION: HOLD

Current price: S$0.280
Target price: S$0.263
Issued shares: 613.7 million (12 December 2025)
Market capitalisation: S$168.4 million
52-week range: S$0.250 – S$0.340

PRICE PERFORMANCE



COMPANY DESCRIPTION

JUMBO Group Limited ("JUMBO") is a Singapore-based food and beverage ("F&B") company renowned for its Singaporean-style live seafood specialities. Founded in 1987 as a humble seafood restaurant at the East Coast Seafood Centre, the brand quickly gained recognition for its award-winning Chilli Crab and Signature Black Pepper Crab. Staying true to its tagline, "Bonding People Through Food ", JUMBO strives to be synonymous with bringing people together over shared dining experiences. JUMBO operates a diverse portfolio of F&B brands across Asia, with a network of 42 outlets spanning 13 cities.

SUMMARY

For H1 FY2026 ended 31 March 2026, JUMBO's revenue rose by 8.0% to S$105.1 million in H1 FY2026 from S$97.3 million in H1 FY2025, driven by higher revenue from JUMBO's Singapore operations. Gross profit rose by 8.5% to S$69.2 million in H1 FY2026 from S$63.7 million in H1 FY2025. Profit attributable to owners of the company fell by 22.3% to S$6.2 million in H1 FY2026 from S$7.9 million in H1 FY2025. Diluted Earnings Per Share ("EPS") fell by 22.2% to 1.03 cents in H1 FY2026 from 1.32 cents in H1 FY2025. In H1 FY2026, JUMBO declared an interim Dividend Per Share ("DPS") of 0.50 cents.

RECOMMENDATION

In H1 FY2026, JUMBO's revenue increased, driven by stronger contributions from its Singapore operations. However, profit before tax declined as operating expenses rose. Looking ahead, the operating environment for the F&B industry is expected to remain challenging, with weaker consumer sentiment weighing on demand. This is reflected in the decline in restaurant sales volumes in Singapore in Q1 2026.

Amid ongoing geopolitical tensions in the Middle East, we expect consumer spending to become more cautious, which is likely to moderate JUMBO's revenue growth in FY2026. Furthermore, the closure of the East Coast Seafood Centre outlet is expected to result in a decline in revenue in FY2027, which will likely weigh on earnings.

Based on the peer average P/E multiple of 18.93x and Trailing Twelve Months ("TTM") diluted EPS of 1.15 cents, we estimate a target price of S$0.218. Based on the peer average P/B multiple of 1.77x and Net Asset Value ("NAV") per share of 9.3 cents, we estimate a target price of S$0.165. Based on the peer average yield of 3.07% and current dividend yield of 4.46%, we estimate a target price of S$0.407. By averaging the estimated target prices, we derive an overall target price of S$0.263. The overall target price of S$0.263 represents a downside potential of 6.0% from the current share price of S$0.280.

Given the weak outlook for the F&B sector, along with JUMBO's undemanding P/E and sustainable dividend yield, we recommend a hold on JUMBO. Upside potential exists if catalysts materialise, such as better-than-expected economic growth in Singapore, cost efficiencies from the new corporate headquarters and new business ventures by JUMBO. However, downside risks include an economic slowdown, foreign exchange risk, persistently high inflation and potential outlet closures.

KEY FINANCIALS Year ended 30 September	Revenue (S$ million)	Earnings [1] (S$ million)	EPS [2] (cents)	P/E (x)	DPS (cents)	Dividend Yield (%)	NAV per share (S$)	P/B (x)
2024 Actual	190.4	13.7	2.2	12.50	1.0	3.64%	0.1	3.16
2025 Actual	190.3	8.7	1.4	19.44	1.3	4.46%	0.1	3.08
2026 Projection	212.0	12.2	2.0	13.79	1.3	4.46%	-	-
2027 Projection	187.5	11.1	1.9	15.14	1.3	4.46%	-	-

Figures have been rounded. FY2026 & FY2027 P/E, P/B and dividend yield are based on the current share price of S$0.280. FY2024 & FY2025 PE, PB and dividend yield are based on the share price after the release of their financial results (FY2025: S$0.280, FY2024: S$0.275)
[1] Profit after tax attributable to owners of the Company.
[2] Earnings Per Share (basic & diluted).
Source: JUMBO, FPA

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TABLE OF CONTENTS

INDUSTRY OUTLOOK 3
(I) SINGAPORE'S ECONOMY 3
(II) SINGAPORE F&B SECTOR 4
(III) CHINA'S ECONOMY 5
(IV) KOREA'S ECONOMY 5
RECENT SHARE PRICE DEVELOPMENTS 6
FINANCIAL ANALYSIS 9
(I) FINANCIAL REVIEW 9
(II) CAPITAL MANAGEMENT 18
FINANCIAL PROJECTIONS 19
(I) REVENUE PROJECTION 19
(II) EARNINGS PROJECTION 21
VALUATION ANALYSIS 32
(I) PEER COMPARISON ANALYSIS 32
POTENTIAL CATALYSTS 35
(I) BETTER-THAN-EXPECTED ECONOMIC GROWTH IN SINGAPORE 35
(II) COST EFFICIENCIES FROM NEW CORPORATE HEADQUARTERS 35
(III) NEW BUSINESS VENTURES 35
INVESTMENT RECOMMENDATION 36
RISKS TO TARGET PRICE 37
(I) ECONOMIC SLOWDOWN 37
(II) FOREIGN EXCHANGE RISK 37
(III) PERSISTENTLY HIGH INFLATION 37
(IV) CLOSURE OF OUTLETS 37
DISCLOSURES/DISCLAIMERS 38

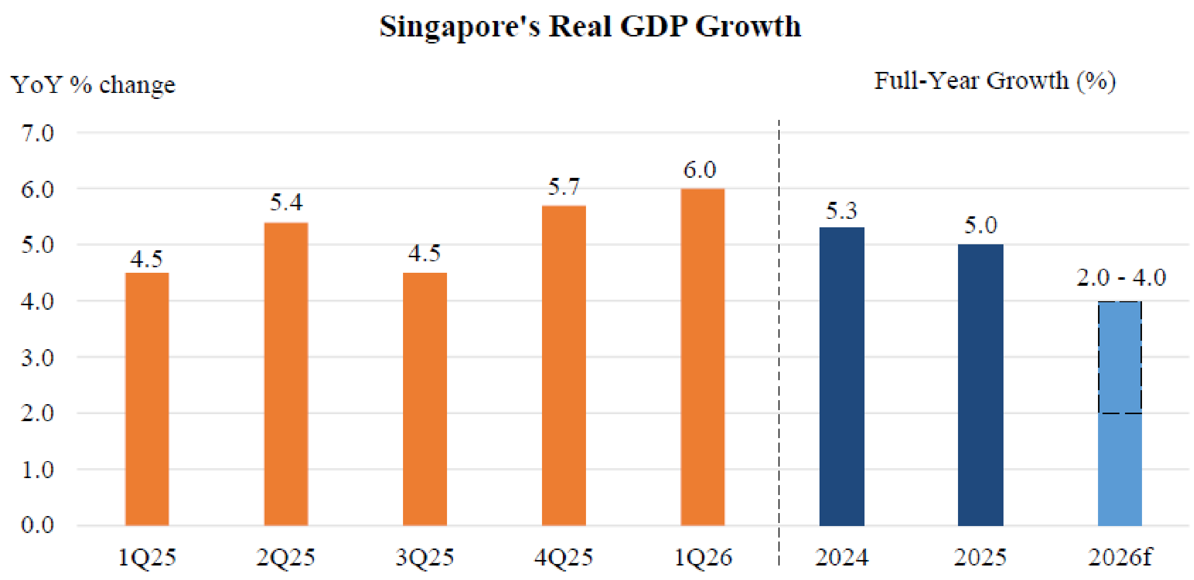
INDUSTRY OUTLOOK

(I) SINGAPORE'S ECONOMY

On 25 May 2026, the Ministry of Trade and Industry ("MTI") reported that Singapore's economy grew by 6.0% year-on-year ("y-o-y") in Q1 2026, extending the 5.7% y-o-y expansion recorded in Q4 2025 as shown in **Exhibit 1**. Growth in Q1 2026 was driven by the strong performance of the wholesale trade, manufacturing, and finance & insurance sectors. In particular, robust AI-related demand supported growth in the machinery, equipment & supplies segment of the wholesale trade sector, as well as the electronics and precision engineering clusters within the manufacturing sector. Meanwhile, the finance & insurance sector recorded broad-based growth, underpinned by steady performance across the banking, fund management, and securities dealing segments.

In contrast, elevated prices and supply shortages of crude oil and its derivatives, arising from the Middle East conflict, weighed on the fuels & chemicals segment of the wholesale trade sector and the chemicals cluster within the manufacturing sector.

Exhibit 1: Singapore Economic Y-o-Y Growth



Source: MTI

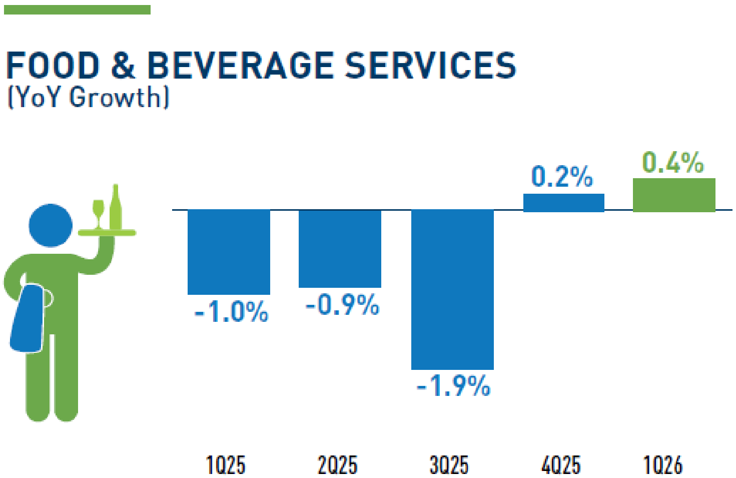
MTI noted that, taking into account the latest global and domestic economic developments, the outlook for the Singapore economy in 2026 has weakened since February. However, in view of the better-than-expected economic performance in the first quarter, Singapore's GDP growth forecast for 2026 has been maintained at 2.0% to 4.0%. Nonetheless, downside risks to the economic outlook have risen significantly.

Separately, the International Monetary Fund ("IMF") forecasts Singapore's GDP growth at 3.5% in 2026 and 2.7% in 2027.

(II) SINGAPORE F&B SECTOR

According to MTI's Economic Survey of Singapore for Q1 2026, the Food & Beverages ("F&B") services sector expanded by 0.4% y-o-y, following the 0.2% growth in Q4 2025 as shown in **Exhibit 2**. Growth during the quarter was supported by a pickup in sales volumes at food caterers, cafes and fast-food outlets, which outweighed a decline in sales volumes at food courts & other eating places and restaurants.

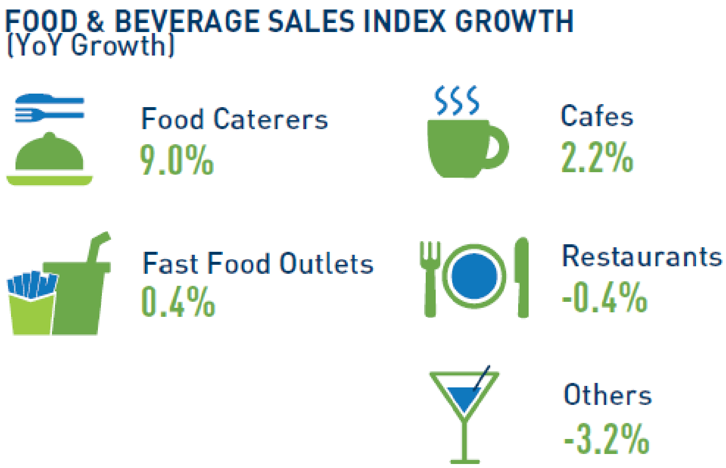
Exhibit 2: F&B Services Growth in Q3 2025



Source: MTI

Growth during the quarter was supported by a pickup in sales volumes at food caterers, cafes and fast-food outlets, which outweighed a decline in sales volumes at food courts & other eating places and restaurants, as shown in **Exhibit 3**.

Exhibit 3: F&B Sales Index Growth in Q1 2026



Source: MTI

Looking ahead, MTI expects weaker consumer sentiment, which could weigh on spending in the F&B services sector. However, the earlier disbursement of Community Development Council ("CDC") Vouchers in June 2026, along with enhancements to the Budget 2026 Cost-of-Living Special Payment, should help cushion the impact.

(III) CHINA'S ECONOMY

The ASEAN+3 Macroeconomic Research Office[1] ("AMRO") projects China's growth to moderate to 4.6% in 2026, from 5.0% in 2025. Risks remain tilted to the downside, as a delayed recovery in the real estate sector, rising financial strains among some local governments, and vulnerabilities in smaller banks could weigh on confidence. Externally, an escalation in geopolitical tensions and deepening geoeconomic fragmentation may pose additional challenges to trade and investment. On the upside, a faster resolution of the property sector overhang and local government financing issues could provide a stronger-than-expected boost to economic activity relative to the baseline forecast.

Separately IMF forecasts China's GDP growth at 4.4% in 2026 and 4.0% in 2027.

(IV) KOREA'S ECONOMY

In an article by the Business Times, South Korea's economy rebounded strongly at the start of the year, supported by export growth driven by global demand for AI-related technology. GDP grew by 1.7% quarter-on-quarter ("q-o-q") in Q1 2026, exceeding the 0.9% consensus estimate in a Bloomberg survey and surpassing even the most optimistic forecasts.

Nonetheless, risks to the outlook remain. Consumer confidence fell in March to a 10-month low, as the Middle East conflict weighed on expectations for growth and inflation.

Looking ahead, the IMF forecasts Korea's GDP growth at 1.9% in 2026 and 2.1% in 2027.

[1] AMRO is an international organisation responsible for regional macroeconomic surveillance, monitoring, assessing, and reporting economic and financial conditions and outlook of member countries in the ASEAN+3 region, which comprises the ASEAN member states as well as China, Japan, and South Korea.

RECENT SHARE PRICE DEVELOPMENTS

Over the past year, JUMBO's share price rose by 7.7% to S$0.280 on 29 May 2026 from S$0.260 on 29 May 2025 as shown in **Exhibit 4**.

Exhibit 4: Share Price Performance (Past Year)

Source: Investing.com, FPA

On 27 May 2025, JUMBO announced that Ang Kiam Meng, its CEO, had been granted 26,900 shares on 16 May 2025 under JUMBO's Performance Share Plan. JUMBO's COO, Christina Kong, was also granted 19,100 shares. Share price rose by 2.0% to S$0.260 on 3 June 2025 from S$0.255 on 27 May 2025.

On 21 July 2025, MAS announced the appointment of the first batch of asset managers under the S$5 billion Equity Market Development Programme ("EQDP"). MAS plans to place an initial amount of S$1.1 billion for management with these managers to improve the liquidity in the bourse. Since the announcement, the share price has risen by 1.9% to S$0.265 on 28 July 2025 from S$0.260 on 21 July 2025.

On 18 September 2025, JUMBO announced that Kuang Ming Investments, the family office of Far East Organisation, has purchased 124,500 shares via market transaction on 16 September 2025 for a total consideration of S$34,860. Following the purchase, Kuang Ming Investments' interest in JUMBO rose to 10.00% from 9.98%. Share price remained unchanged at S$0.280.

On 10 November 2025, JUMBO issued a profit guidance for FY2025, indicating that net profit would be expected to be significantly lower compared to FY2024. The decline in profitability is primarily attributed to higher operating expenses, including increased amortisation costs. Share price remained unchanged at S$0.280.

On 13 November 2025, JUMBO announced that Kuang Ming Investments, the family office of Far East Organisation, has purchased 364,800 shares via market transaction on 11 November 2025 for a total consideration of S$101,961.60. Following the purchase, Kuang Ming Investments' interest in JUMBO rose to 11.01% from 10.95%. Share price remained unchanged at S$0.280.

On 26 November 2025, JUMBO released its full-year FY2025 results. Revenue fell by 0.1% to S$190.3 million in FY2025 from S$190.4 million in FY2024. Gross profit fell by 0.8% to S$124.0 million in FY2025 from S$125.0 million in FY2024. Profit attributable to owners of the company fell by 36.6% to S$8.7 million in FY2025 from S$13.7 million in FY2024. Share price remained unchanged at S$0.280.

On 22 December 2025, JUMBO announced that Kuang Ming Investments, the family office of Far East Organisation, has purchased 79,100 shares via market transaction on 18 December 2025 for a total consideration of S$22,148.00. Following the purchase, Kuang Ming Investments' interest in JUMBO rose to 12.01% from 11.99%. Share price fell by 1.8% to S$0.280 on 29 December 2025 from S$0.285 on 22 December 2025.

On 9 January 2026, JUMBO announced a final dividend of S$0.0025 and a special dividend of S$0.005 per ordinary share for FY2025. This is subject to approval at the Annual General Meeting ("AGM"). The ex-dividend date is 4 February 2026, and the dividend will be paid on 5 March 2026. Share price rose by 3.5% to S$0.295 on 16 January 2026 from S$0.285 on 9 January 2026. During this period, the stock also hit its 52-week high of S$0.340 on 14 January 2026.

On 19 January 2026, JUMBO announced that the Group had entered into an agreement with Perpetual (Asia) Limited, as trustee of Boustead Industrial Fund ("BIF Trustee"), in relation to its potential investment in the leasehold interest in 26 Tai Seng Street, its new corporate headquarters. JUMBO and the BIF Trustee will establish a special purpose vehicle ("SPV") to effect the acquisition of the property, with JUMBO committing S$20.1 million to capitalise the SPV, giving it a 30% stake. This investment is strategic, as JUMBO currently occupies more than half of the property's leasable area and the site is integral to its operations. By taking a co-investment position, JUMBO can mitigate exposure to future rental volatility and reduce the risk of relocation disruptions. Share price fell by 1.7% to S$0.295 on 26 January 2026 from S$0.300 on 19 January 2026.

On 22 January 2026, JUMBO announced that it had entered into a joint venture with Beijing Hualian F&B Management Co., Ltd ("BHFB"). The joint venture will establish and operate a "Jumbo Seafood" restaurant in Xi'an, China. This initiative is part of JUMBO's strategy to expand its footprint in the China market. Share price fell by 1.7% to S$0.285 on 29 January 2026 from S$0.290 on 22 January 2026.

On 2 February 2026, JUMBO announced that its CEO, Ang Kiam Meng, had been granted 51,900 shares. The Group's COO, Christina Ang, was also granted 36,800 shares on the same date. We note that JBO Holdings Pte Ltd ("JBO Holdings"), the controlling shareholder of JUMBO, is owned by Kok Sing Realty Pte Ltd ("Kok Sing Realty"), which holds more than 20% interest in JBO Holdings. The shareholders of Kok Sing Realty include Ang Kiam Meng and Christina Kong Chwee Huan. As such, they have a deemed interest in JUMBO of approximately 48.6%, based on JUMBO's FY2025 Annual Report. Share price rose by 1.8% to S$0.285 on 9 February 2026 from S$0.280 on 2 February 2026.

On 8 May 2026, JUMBO released its H1 FY2026 results. Revenue rose by 8.0% to S$105.1 million in H1 FY2026 from S$97.3 million in H1 FY2025. Gross profit rose by 8.5% to S$69.2 million in H1 FY2026 from S$63.7 million in H1 FY2025. Profit attributable to owners of the company fell by 22.3% to S$6.2 million in H1 FY2026 from S$7.9 million in H1 FY2025. JUMBO also proposed an interim dividend of S$0.005 per share. Share price remain unchanged at S$0.280.

On 29 May 2026, JUMBO announced that its JUMBO Seafood outlet at East Coast Seafood Centre will cease operations upon the expiry of its lease on 30 September 2026. This outlet was the Group's first JUMBO Seafood outlet and flagship restaurant. The closure is in line with the National Parks Board's plans to study the redevelopment of the East Coast Seafood Centre as part of its longer-term plans for the park. The outlet contributed approximately 14% of the Group's revenue in FY2025 and is therefore likely to have an impact on FY2027 earnings. However, the Group intends to partially mitigate this impact through contributions from its newer outlets, including those in Sentosa and Tai Seng, as well as its existing operations. As the announcement was made after trading hours, the impact on the share price remains to be seen.

FINANCIAL ANALYSIS

In this section, we will provide a review of JUMBO Group Limited ("JUMBO") financial performance for H1 FY2026.

(I) FINANCIAL REVIEW

Revenue:

Total revenue rose by 8.0% to S$105.1 million in H1 FY2026 from S$97.3 million in H1 FY2025, as shown in **Exhibit 5**. The growth was primarily driven by higher revenue from JUMBO's Singapore operations.

Revenue from the Singapore segment rose by 9.9% to S$92.7 million in H1 FY2026 from S$84.4 million in H1 FY2025. The growth was primarily driven by recently opened outlets such as JUMBO Premium @ Resorts World Sentosa and Xing Yue Xuan, both of which opened in June 2025. Revenue from existing outlets remaining broadly stable.

Revenue from the China segment rose by 11.5% to S$10.7 million in H1 FY2026 from S$9.6 million in H1 FY2025. JUMBO noted that continued targeted marketing initiatives and customer engagement efforts in the People's Republic of China ("PRC") supported higher demand, resulting in revenue growth.

Revenue from the Taiwan segment fell to S$0 in H1 FY2026 from S$1.9 million in H1 FY2025, following JUMBO's exit from the Taiwan market.

Revenue from the Korea segment rose by 10.8% to S$1.6 million in H1 FY2026 from S$1.4 million in H1 FY2025.

Exhibit 5: Revenue (H1 FY2025 vs H1 FY2026)

S$'000	Actual		H1 FY2025 vs H1 FY2026	
	H1 FY2025 (ended 31 Mar)	H1 FY2026 (ended 31 Mar)	Absolute Change	Change (%)
Singapore	84,407	92,729	8,322	9.86%
China	9,615	10,725	1,110	11.54%
Taiwan	1,851	-	(1,851)	(100.00%)
Korea	1,449	1,605	156	10.77%
Total Revenue	**97,322**	**105,059**	**7,737**	**7.95%**

Source: JUMBO, FPA

JUMBO's revenue from FY2021 to FY2025 is summarised in **Exhibit 6**.

Exhibit 6: Revenue (FY2021 – FY2025)

S$'000	Actual				
	FY2021	FY2022	FY2023	FY2024	FY2025
Singapore	44,220	83,352	148,375	167,079	165,400
China	31,763	27,891	26,084	18,894	18,311
Taiwan	5,807	4,317	4,297	3,352	3,421
Korea	-	-	-	1,093	3,140
Total Revenue	**81,790**	**115,560**	**178,756**	**190,418**	**190,272**
Growth		*41.29%*	*54.69%*	*6.52%*	*(0.08%)*

Source: JUMBO, FPA

Gross profit:

Gross profit rose by 8.5% to S$69.2 million in H1 FY2026 from S$63.7 million in H1 FY2025, as shown in **Exhibit 7**. Gross profit margin expanded to 65.8% from 65.5%.

Exhibit 7: Gross Profit (H1 FY2025 vs H1 FY2026)

S$'000	Actual		H1 FY2025 vs H1 FY2026	
	H1 FY2025 (ended 31 Mar)	H1 FY2026 (ended 31 Mar)	Absolute Change	Change (%)
Revenue	97,322	105,059	7,737	7.95%
Cost of sales	(33,588)	(35,894)	(2,306)	6.87%
Gross profit	**63,734**	**69,165**	**5,431**	**8.52%**
Gross profit margin	*65.49%*	*65.83%*	-	-

Source: JUMBO, FPA

JUMBO's gross profit from FY2021 to FY2025 is summarised in **Exhibit 8**.

Exhibit 8: Gross Profit (FY2021 – FY2025)

S$'000	Actual				
	FY2021	FY2022	FY2023	FY2024	FY2025
Revenue	81,790	115,560	178,756	190,418	190,272
Cost of sales	(30,819)	(40,580)	(61,710)	(65,382)	(66,236)
Gross profit	**50,971**	**74,980**	**117,046**	**125,036**	**124,036**
Gross profit margin	*62.32%*	*64.88%*	*65.48%*	*65.66%*	*65.19%*

Source: JUMBO, FPA

Profit before tax:

Profit before tax fell by 20.8% to S$7.1 million in H1 FY2026 from S$9.0 million in H1 FY2025 as shown in **Exhibit 9**.

Exhibit 9: Profit before Tax (H1 FY2025 vs H1 FY2026)

S$'000	Actual		H1 FY2025 vs H1 FY2026	
	H1 FY2025 (ended 31 Mar)	H1 FY2026 (ended 31 Mar)	Absolute Change	Change (%)
Gross profit	63,734	69,165	5,431	8.52%
Other income	1,903	1,863	(40)	(2.10%)
Employee benefits expenses	(31,052)	(35,474)	(4,422)	14.24%
Operating lease expenses	(2,439)	(2,906)	(467)	19.15%
Utilities expenses	(2,477)	(3,007)	(530)	21.40%
Depreciation & amortisation expense:				
Intangible assets	(58)	(55)	3	(5.17%)
Right-of-use assets	(6,970)	(6,777)	193	(2.77%)
Property, plant & equipment	(3,205)	(3,246)	(41)	1.28%
Interest expense:				
Leases	(933)	(1,260)	(327)	35.05%
Bank borrowings	(80)	(17)	63	(78.75%)
Impairment recognised on property, plant & equipment	(10)	-	10	n.m.
Other operating expenses	(10,060)	(11,140)	(1,080)	10.74%
Share of results of associates	626	(37)	(663)	n.m.
Profit before tax	**8,979**	**7,109**	**(1,870)**	**(20.83%)**

Source: JUMBO, FPA

Other income fell by 2.1% to S$1.86 million in H1 FY2026 from S$1.90 million in H1 FY2025.

Employee benefits expenses rose by 14.2% to S$35.5 million in H1 FY2026 from S$31.1 million in H1 FY2025. The increase was primarily attributable to a higher headcount required to support recently opened outlets, as well as annual wage adjustments and bonus.

Operating lease expenses rose by 19.2% to S$2.9 million in H1 FY2026 from S$2.4 million in H1 FY2025. The increase was primarily due to the renewal of one outlet on a one-year lease term, which is accounted for as fixed rental expense rather than right-of-use depreciation and interest.

Utilities expenses rose by 21.4% to S$3.0 million in H1 FY2026 from S$2.5 million in H1 FY2025. The increase was likely driven by the addition of new outlets in Singapore, as well as higher utilities usage from the Group’s new office, central kitchen and retail premises.

Depreciation & amortisation of intangible assets fell by 5.2% to S$55,000 in H1 FY2026 from S$58,000 in H1 FY2025

Depreciation & amortisation of right-of-use assets fell by 2.8% to S$6.8 million in H1 FY2026 from S$7.0 million in H1 FY2025.

Depreciation of property, plant and equipment ("PP&E") rose by 1.3% to S$3.25 million in H1 FY2026 from S$3.21 million in H1 FY2025.

Interest expense on leases rose by 35.1% to S$1.3 million in H1 FY2026 from S$0.9 million in H1 FY2025.

Interest expense on bank borrowings fell by 78.8% to S$17,000 in H1 FY2026 from S$80,000 in H1 FY2025.

No impairment loss on PP&E was recognised in H1 FY2026, compared to an impairment loss of S$10,000 in H1 FY2025.

Other operating expenses, which included cleaning services, repairs and maintenance, credit card and delivery service commissions, general supplies and marketing expenses, rose by 10.7% to S$11.1 million in H1 FY2026 from S$10.1 million in H1 FY2025. The increase was in line with the overall growth in revenue.

Share of results of associates recorded a loss of S$37,000 in H1 FY2026, compared to a profit of S$626,000 in H1 FY2025. This was primarily attributable to losses incurred by one associate, which more than offset the positive contributions from the Group's other associates.

JUMBO's profit before tax from FY2021 to FY2025 is summarised in **Exhibit 10.**

Exhibit 10: Profit before Tax (FY2021 – FY2025)

S$'000	Actual				
	FY2021	FY2022	FY2023	FY2024	FY2025
Gross profit	50,971	74,980	117,046	125,036	124,036
Other income	6,001	2,218	4,989	4,153	4,963
Employee benefits expenses	(34,930)	(36,886)	(56,362)	(62,202)	(63,587)
Operating lease expenses	(1,084)	(3,010)	(4,485)	(4,690)	(5,551)
Utilities expenses	(2,876)	(3,867)	(5,099)	(5,024)	(5,095)
Depreciation & amortisation expense:					
Intangible assets	(28)	(21)	(26)	(107)	(115)
Right-of-use assets	(12,657)	(11,822)	(12,077)	(11,828)	(13,437)
Property, plant & equipment	(6,766)	(5,849)	(5,634)	(6,025)	(6,308)
Interest expense:					
Leases	(980)	(961)	(1,001)	(1,080)	(2,121)
Bank borrowings	(163)	(375)	(450)	(431)	(261)
Impairment recognised on:					
Goodwill	-	-	-	(760)	-
Right-of-use assets	-	-	(410)	(1,312)	-
Financial assets	-	-	-	-	-
Intangible assets	-	-	-	-	(100)
Property, plant & equipment	(83)	168	-	(468)	-
Other operating expenses	(11,847)	(14,231)	(18,076)	(18,819)	(22,356)
Share of results of associates	(443)	19	2	(97)	418
Profit before tax	**(14,885)**	**363**	**18,417**	**16,346**	**10,486**

Source: JUMBO, FPA

Profit after tax:

Profit after tax fell by 20.4% to S$6.1 million in H1 FY2026 from S$7.6 million in H1 FY2025 as shown in **Exhibit 11**.

Exhibit 11: Profit after Tax (H1 FY2025 vs H1 FY2026)

S$'000	Actual		H1 FY2025 vs H1 FY2026	
	H1 FY2025 (ended 31 Mar)	H1 FY2026 (ended 31 Mar)	Absolute Change	Change (%)
Profit before tax	8,979	7,109	(1,870)	(20.83%)
Tax expense	(1,363)	(1,047)	316	(23.18%)
Profit after tax	**7,616**	**6,062**	**(1,554)**	**(20.40%)**
Calculated tax rate	*(15.18%)*	*(14.73%)*	-	-

Source: JUMBO, FPA

JUMBO's profit after tax from FY2021 to FY2025 is summarised in **Exhibit 12**.

Exhibit 12: Profit after Tax (FY2021 – FY2025)

S$'000	Actual				
	FY2021	FY2022	FY2023	FY2024	FY2025
Profit before tax	(14,885)	363	18,417	16,346	10,486
Tax expense	3,690	(699)	(4,195)	(4,387)	(2,751)
Profit after tax	**(11,195)**	**(336)**	**14,222**	**11,959**	**7,735**
Calculated tax rate	*n.m.*	*(192.56%)*	*(22.78%)*	*(26.84%)*	*(26.23%)*

Source: JUMBO, FPA

Profit attributable to shareholders of the company:

Profit attributable to shareholders of the company fell by 22.3% to S$6.2 million in H1 FY2026 from S$7.9 million in H1 FY2025, as shown in **Exhibit 13**.

Exhibit 13: Profit Attributable to Shareholders (H1 FY2025 vs H1 FY2026)

S$'000	Actual		H1 FY2025 vs H1 FY2026	
	H1 FY2025 (ended 31 Mar)	H1 FY2026 (ended 31 Mar)	Absolute Change	Change (%)
Profit after tax	7,616	6,062	(1,554)	(20.40%)
Less: Non-controlling interests	(324)	(106)	218	(67.28%)
Profit attributable to shareholders of the company	7,940	6,168	(1,772)	(22.32%)

Source: JUMBO, FPA

Earnings per share ("EPS"):

Diluted EPS fell by 22.3% to 1.03 cents in H1 FY2026 from 1.32 cents in H1 FY2025 as shown in **Exhibit 14**.

Exhibit 14: EPS (H1 FY2025 vs H1 FY2026)

S$'000	Actual		H1 FY2025 vs H1 FY2026	
	H1 FY2025 (ended 31 Mar)	H1 FY2026 (ended 31 Mar)	Absolute Change	Change (%)
Profit after tax	7,616	6,062	(1,554)	(20.40%)
Less: Non-controlling interests	(324)	(106)	218	(67.28%)
Profit attributable to shareholders of the company	7,940	6,168	(1,772)	(22.32%)
Weighted average number of ordinary shares ('000)	602,136	601,307	-	-
Basic EPS (cents)	**1.32**	**1.03**	**(0.29)**	**(22.21%)**
Adjusted weighted average number of ordinary shares ('000)	602,136	601,745	-	-
Diluted EPS (cents)	**1.32**	**1.03**	**(0.29)**	**(22.27%)**

Source: JUMBO, FPA

Dividend per share ("DPS"):

In JUMBO's H1 FY2026 statements, the Group declared an interim dividend of 0.5 cents per ordinary share.

JUMBO's dividend schedule is shown in **Exhibit 15**.

Exhibit 15: DPS Schedule (FY2022 – FY2026)

S$ cents	Actual				
	FY2022	FY2023	FY2024	FY2025	FY2026
Interim dividend	-	-	0.50	0.50	0.50
Final dividend	-	1.00	0.50	0.25	NA
Special dividend	-	-	-	0.50	NA
DPS	**-**	**1.00**	**1.00**	**1.25**	**0.50**

Source: JUMBO, FPA

According to JUMBO's 2025 Annual Report, the company does not have a fixed dividend policy. Any declaration and payment of dividends will depend on the company's results and other factors deemed relevant.

A summary of JUMBO's payout ratio between FY2022 to H1 FY2026 is shown in **Exhibit 16**.

Exhibit 16: Payout Ratio (FY2022 – H1 FY2026)

S$ cents	Actual				
	FY2022	FY2023	FY2024	FY2025	H1 FY2026
Diluted EPS	(0.01)	2.28	2.20	1.44	1.03
DPS	0.00	1.00	1.00	1.25	0.50
Payout ratio	*0.00%*	*43.93%*	*45.44%*	*86.86%*	*48.74%*

Note: Payout ratio = DPS/EPS

Source: JUMBO, FPA

JUMBO's financial performance for H1 FY2025 and H1 FY2026 are summarised in **Exhibit 17**.

Exhibit 17: Financial Performance (H1 FY2025 vs H1 FY2026)

S$'000	Actual		H1 FY2025 vs H1 FY2026	
	H1 FY2025 (ended 31 Mar)	H1 FY2026 (ended 31 Mar)	Absolute Change	Change (%)
Revenue	97,322	105,059	7,737	7.95%
Cost of sales	(33,588)	(35,894)	(2,306)	6.87%
Gross profit	**63,734**	**69,165**	**5,431**	**8.52%**
Other income	1,903	1,863	(40)	(2.10%)
Employee benefits expenses	(31,052)	(35,474)	(4,422)	14.24%
Operating lease expenses	(2,439)	(2,906)	(467)	19.15%
Utilities expenses	(2,477)	(3,007)	(530)	21.40%
Depreciation & amortisation expense:				
Intangible assets	(58)	(55)	3	(5.17%)
Right-of-use assets	(6,970)	(6,777)	193	(2.77%)
Property, plant & equipment	(3,205)	(3,246)	(41)	1.28%
Interest expense:				
Leases	(933)	(1,260)	(327)	35.05%
Bank borrowings	(80)	(17)	63	(78.75%)
Impairment recognised on property, plant & equipment	(10)	-	10	n.m.
Other operating expenses	(10,060)	(11,140)	(1,080)	10.74%
Share of results of associates	626	(37)	(663)	n.m.
Profit before tax	**8,979**	**7,109**	**(1,870)**	**(20.83%)**
Tax expense	(1,363)	(1,047)	316	(23.18%)
Profit after tax	**7,616**	**6,062**	**(1,554)**	**(20.40%)**
Less: Non-controlling interest	(324)	(106)	218	(67.28%)
Profit attributable to shareholders of the company	**7,940**	**6,168**	**(1,772)**	**(22.32%)**
Weighted average number of ordinary shares ('000)	**602,136**	**601,307**	-	-
Basic EPS (cents)	**1.32**	**1.03**	**(0.29)**	**(22.21%)**
Diluted EPS (cents)	**1.32**	**1.03**	**(0.29)**	**(22.21%)**
DPS (cents)	**0.50**	**0.50**	-	-
Payout ratio	***37.92%***	***48.74%***	-	-

Source: JUMBO, FPA

(II) CAPITAL MANAGEMENT

JUMBO's total asset rose by 1.8% to S$149.9 million in H1 FY2026 from S$147.2 million in H2 FY2025.

Current assets decreased by S$0.5 million to S$59.8 million as at 31 March 2026. This was primarily due to a decline in cash and cash equivalents of S$6.6 million, mainly attributable to additional investments and the purchase of new assets. This was partially offset by an increase in other investments of S$4.9 million, driven by higher investments in quoted debt and equity securities, as well as increases in trade and other receivables of S$1.0 million and inventories of S$0.2 million.

Non-current assets increased by S$3.2 million to S$90.0 million as at 31 March 2026. The increase was mainly driven by a S$2.5 million rise in PP&E, due to new asset additions of S$5.7 million relating to the Group's expanded operating premises, partially offset by depreciation of S$3.2 million. In addition, right-of-use assets increased by S$0.5 million following lease renewals for certain outlets, while deferred tax assets rose by S$0.2 million.

Total liabilities rose by 1.3% to S$95.3 million H1 FY2026 from S$94.2 million in H1 FY2025.

Current liabilities rose by S$2.7 million to S$48.6 million as at 31 March 2026, mainly due to an increase in lease liabilities of S$2.8 million and trade and other payables of S$1.1 million, the latter attributable to higher purchases from suppliers. Provision for reinstatement costs also increased by S$0.6 million following lease renewals. These increases were partially offset by a decline in bank borrowings of S$1.4 million and a decrease in income tax payable of S$0.4 million, mainly due to lower profits from the Singapore operations.

Non-current liabilities decreased by S$1.6 million to S$46.8 million as at 31 March 2026, mainly due to a reduction in lease liabilities of S$1.2 million following lease payments for the Group's expanded operating premises, as well as a S$0.4 million decline in bank borrowings.

Total equity rose by 2.8% to S$54.5 million in H1 FY2026 from S$53.1 million in H2 FY2025.

A summary of JUMBO's balance sheet is shown in **Exhibit 18**.

Exhibit 18: Summary of JUMBO's Balance Sheet (H2 FY2025 vs H1 FY2026)

	Actual		H2 FY2025 vs H1 FY2026	
S$'000	H2 FY2025 (ended 30 Sep)	H1 FY2026 (ended 31 Mar)	Absolute Change	Change (%)
Total assets	147,218	149,875	2,657	1.80%
Total liabilities	94,154	95,344	1,190	1.26%
Total equity / net assets	53,064	54,531	1,467	2.76%
Equity attributable to shareholders of the company	54,521	56,147	1,626	2.98%
Equity attributable to non-controlling interests	(1,457)	(1,616)	(159)	10.91%
No. of issued shares ('000)	601,214	601,512	-	-
NAV per share (S$ cents)	9.1	9.3	0.2	2.20%

Source: JUMBO, FPA

FINANCIAL PROJECTIONS

In this section, we will be providing our projections for JUMBO's revenue, earnings and dividend distribution for FY2026 & FY2027.

(I) REVENUE PROJECTION

GDP forecasts for Singapore, China, and South Korea for 2026 and 2027, based on our industry outlook, are summarised in **Exhibit 19**.

Exhibit 19: GDP Forecast for 2026 & 2027

	GDP Forecast	
	2026	2027
Singapore	3.50%	2.70%
China	4.40%	4.00%
South Korea	1.90%	2.10%

Source: IMF, FPA

In H1 FY2026, revenue rose by 8.0% to S$105.1 million due to higher revenue from Singapore operations. We expect this growth to moderate in H2 FY2026 due to the Middle East conflict, which is likely to weigh on consumer sentiment and lead to tighter spending. As such, we project JUMBO's revenue for H2 FY2026 grow in line with GDP forecasts. To derive these projections, we first break down revenue by geographic segment and apply our country-specific growth assumptions as shown in **Exhibit 19**. The projected revenues for each geographic segment are then aggregated to arrive at the total revenue forecast for FY2026.

Revenue for H2 FY2026 is projected to be S$106.9 million, consequently revenue for FY2026 is projected to be S$212.0 million, as shown in **Exhibit 20**.

Exhibit 20: Projected Revenue for FY2026

	Actual	Forecast	
S$'000	H1 FY2026	H2 FY2026	FY2026
Singapore	92,729	94,352	187,081
Growth		*1.75%*	
China	10,725	10,961	21,686
Growth		*2.20%*	
South Korea	1,605	1,620	3,225
Growth		*0.95%*	
Total Revenue	**105,059**	**106,933**	**211,992**

Note: For H2 FY2026, semi-annual growth is calculated by taking each country's full-year growth forecast and dividing it equally between the two halves of the year.
Source: JUMBO, FPA

For FY2027, we expect revenue to decline following the closure of the JUMBO Seafood outlet at East Coast Seafood Centre (as referenced on page 8). To estimate the impact, we first derive the outlet's revenue contribution for FY2026. Based on JUMBO's disclosure that the outlet contributed approximately 14% of Group revenue in FY2025, we assume a similar contribution in FY2026. Accordingly, we estimate the outlet's FY2026 revenue at S$29.7 million, as follows:

Projected revenue from the East Coast Seafood Centre outlet in FY2026 = S$212.0 million × 14%

= S$29.7 million

In FY2027, we assume revenue from the Singapore operations will grow broadly in line with GDP forecasts. However, this is partially offset by the impact of the closure of the East Coast Seafood Centre outlet. Thereafter, we assume revenue growth in line with our forecasts, as shown in **Exhibit 19**.

Based on these assumptions, we project JUMBO's Singapore segment revenue as follows:

Projected revenue for Singapore segment in FY2027 = (Singapore revenue in FY2026 – Revenue from East Coast Seafood Centre) × (1 + Growth rate)

= (S$187.1 million – S$29.7 million) × (1+2.7%)

≈ S$161.7 million

For the remaining geographical segments, such as China and South Korea, we apply country-specific growth assumptions from **Exhibit 19** for each market and aggregate the results to derive the total revenue forecast for FY2027.

Accordingly, we project revenue at S$212.0 million for FY2026 and S$187.5 million for FY2027.

Our revenue projections are summarised in **Exhibit 21**.

Exhibit 21: Projected Revenue for FY2026 & FY2027

	Actual	Forecast		
S$'000	**H1 FY2026**	**H2 FY2026**	**FY2026**	**FY2027**
Singapore	92,729	94,352	187,081	161,652
Growth		*1.75%*		*(13.59%)*
China	10,725	10,961	21,686	22,553
Growth		*2.20%*		*4.00%*
South Korea	1,605	1,620	3,225	3,293
Growth		*0.95%*		*2.10%*
Total Revenue	**105,059**	**106,933**	**211,992**	**187,498**
Growth		*1.78%*		*(11.55%)*

Note: For H2 FY2026, semi-annual growth is calculated by taking each country's full-year growth forecast and dividing it equally between the two halves of the year.
Source: JUMBO, FPA

(II) EARNINGS PROJECTION

Gross profit:

We project a compression in gross profit margin in H2 FY2026, driven by the Middle East conflict. We expect gross profit margin to decline to 65.5% in H2 FY2026, in line with the average across half-year periods from H1 FY2023 to H1 FY2026. Accordingly, gross profit for H2 FY2026 is projected at S$70.0 million, as shown in **Exhibit 22**.

Exhibit 22: Projected Gross Profit for H2 FY2026

S$'000	Actual							Forecast
	H1 FY2023	H2 FY2023	H1 FY2024	H2 FY2024	H1 FY2025	H2 FY2025	H1 FY2026	H2 FY2026
Revenue	85,920	92,836	97,051	93,367	97,322	92,950	105,059	106,933
Cost of sales	(29,091)	(32,619)	(32,683)	(32,699)	(33,588)	(32,648)	(35,894)	(36,891)
Gross profit	56,829	60,217	64,368	60,668	63,734	60,302	69,165	70,042
Gross profit margin	*66.14%*	*64.86%*	*66.32%*	*64.98%*	*65.49%*	*64.88%*	*65.83%*	*65.50%*

Source: JUMBO, FPA

Gross profit margin for FY2026 is projected at 65.67%, and we expect this level to be sustained into FY2027. Gross profit is projected at S$139.2 million for FY2026 and S$123.1 million for FY2027, as shown in **Exhibit 23**.

Exhibit 23: Projected Gross Profit for FY2026 & FY2027

S$'000	Actual			Forecast	
	FY2023	FY2024	FY2025	FY2026	FY2027
Revenue	178,756	190,418	190,272	211,992	187,498
Cost of sales	(61,710)	(65,382)	(66,236)	(72,785)	(64,375)
Gross profit	**117,046**	**125,036**	**124,036**	**139,207**	**123,123**
Gross profit margin	*65.48%*	*65.66%*	*65.19%*	*65.67%*	*65.67%*

Source: JUMBO, FPA

Other income:

Other income comprises government grants, interest income, management fees from associates, fair value gains on other investments, sponsorships, insurance claims, and other items, as shown in **Exhibit 24**.

Exhibit 24: Components of Other Income

	Group	
	6 months ended 31 March	
	2026	2025
	$'000	$'000
Other income		
Government grants	540	864
Interest income	117	423
Management fees received from associates	187	132
Fair value gain on other investments	94	72
Sponsorships	299	178
Insurance claims	153	88
Others	473	146
	1,863	1,903

Source: JUMBO

We note that JUMBO held cash and cash equivalents of S$30.9 million in H1 FY2026, compared to S$38.7 million in H1 FY2025. The effective interest rate declined to 0.76%, from 2.19%, **Exhibit 25**.

Exhibit 25: Cash and cash equivalents

S$'000	Actual H1 FY2025 (ended 31 Mar)	Actual H1 FY2026 (ended 31 Mar)
Cash and cash equivalents	38,717	30,930
Interest income	423	117
Effective interest rate (annualised)	***2.19%***	***0.76%***

Source: JUMBO, FPA

We project other income in H2 FY2026 to remain stable at H1 FY2026 levels. Accordingly, other income for FY2026 is projected at S$3.7 million, and we expect this to be sustained in FY2027.

Other income projections are summarised in **Exhibit 26.**

Exhibit 26: Projected Other Income for FY2026 & FY2027

S$'000	Actual H1 FY2026	Forecast H2 FY2026	Forecast FY2026	Forecast FY2027
Other income	1,863	1,863	3,726	3,726

Source: JUMBO, FPA

Employee benefits expenses:

We assume employee benefits expenses as a percentage of revenue for H2 FY2026 and FY2027 to be 33.77%, in line with the level observed in H1 FY2026. Accordingly, we project employees benefits expenses at S$71.6 million in FY2026 and S$63.3 million in FY2027, as shown in **Exhibit 27**.

Exhibit 27: Projected Employee Benefits Expenses for FY2026 & FY2027

S$'000	Actual	Forecast		
	H1 FY2026	H2 FY2026	FY2026	FY2027
Employee benefits expenses	(35,474)	(36,107)	(71,581)	(63,310)
% of revenue	*(33.77%)*	*(33.77%)*	*(33.77%)*	*(33.77%)*

Source: JUMBO, FPA

Operating lease expenses:

In H1 FY2026, operating lease expenses increased by 19.2% to S$2.9 million. We expect this level of expenses to be maintained in H2 FY2026. Accordingly, operating lease expenses are projected at S$5.8 million in FY2026.

For FY2027, we project operating lease expenses to decline following the expiry of the lease for the East Coast Seafood Centre outlet on 30 September 2026. We assume operating lease expenses will decrease in line with the overall decline in revenue, estimated at 11.55%, as shown in **Exhibit 21**.

As such, operating lease expenses for FY2027 is projected to be S$5.1 million.

Operating lease expenses projections are summarised in **Exhibit 28**.

Exhibit 28: Projected Operating Lease Expenses for FY2026 & FY2027

S$'000	Actual	Forecast		
	H1 FY2026	H2 FY2026	FY2026	FY2027
Operating lease expenses	(2,906)	(2,906)	(5,812)	(5,140)
Decline				*(11.55%)*

Source: JUMBO, FPA

Utilities expenses:

Utilities expenses are expected to increase in H2 FY2026, driven by higher energy prices amid the Middle East conflict. Channel News Asia ("CNA") reported a potential 10% increase in electricity prices from July 2026.

As JUMBO's H2 FY2026 spans April to September, the price increase will only take effect from July onwards. We therefore prorate the impact and estimate an increase of approximately 5% in utilities expenses.

$$\text{H2 FY2026 Utilities expenses} \quad = \text{S\$3.0 million} \times (1+5\%)$$

$$\approx \text{S\$3.2 million}$$

For FY2027, we project utilities expenses at 2.86% of revenue, in line with the level observed in H1 FY2026, as we expect the impact of the Middle East conflict on energy prices to moderate. Accordingly, utilities expenses are projected at S$5.4 million in FY2027.

Utilities expenses projections are summarised in **Exhibit 29**.

Exhibit 29: Projected Utilities Expenses for FY2026 & FY2027

	Actual	Forecast		
S$'000	**H1 FY2026**	**H2 FY2026**	**FY2026**	**FY2027**
Utilities expenses	(3,007)	(3,157)	(6,164)	(5,367)
% of revenue	*(2.86%)*	*(2.95%)*	*(2.91%)*	*(2.86%)*

Source: JUMBO, FPA

Depreciation & amortisation expense:

We assume depreciation & amortisation of intangible assets, right-of-use assets, and PP&E to remain at H1 FY2026 levels in H2 FY2026.

However, in FY2027, we expect a decline following the closure of the East Coast Seafood Centre outlet. We assume intangible assets will remain stable, while right-of-use assets and PP&E will decline in line with revenue.

Depreciation & amortisation expense projections are summarised in **Exhibit 30.**

Exhibit 30: Projected Depreciation & Amortisation Expense for FY2026 & FY2027

	Actual	Forecast		
S$'000	**H1 FY2026**	**H2 FY2026**	**FY2026**	**FY2027**
Depreciation & amortisation expense				
Intangible assets	(55)	(55)	(110)	(110)
Right-of-use assets	(6,777)	(6,777)	(13,554)	(11,988)
Growth				*(11.55%)*
Property, plant & equipment	(3,246)	(3,246)	(6,492)	(5,742)
Growth				*(11.55%)*

Source: JUMBO, FPA

Interest expense:

On 29 April 2026, the Federal Reserve (“Fed”) decided to maintain the target rate for the Federal Funds Rate (“Fed Funds Rate”) at 3.50%–3.75%.

J.P. Morgan[1] Global Research expects the Fed to hold rates steady for the remainder of 2026, with the next move likely being a 25-basis point rate hike in the third quarter of 2027, which would bring the federal funds rate to 3.75%–4.00%. We adopt J.P. Morgan’s interest rate forecast in our assumptions.

A summary of the projected Fed Funds Rate is presented in **Exhibit 31**. We also assume that the projected rate hike in 2027 will take place in July 2027, within the third quarter.

Exhibit 31: Estimated Fed Funds Rate

	Lower bound	Upper bound	Average Rate
Jan 2025	4.25%	4.50%	4.38%
Feb 2025	4.25%	4.50%	4.38%
Mar 2025	4.25%	4.50%	4.38%
Apr 2025	4.25%	4.50%	4.38%
May 2025	4.25%	4.50%	4.38%
Jun 2025	4.25%	4.50%	4.38%
Jul 2025	4.25%	4.50%	4.38%
Aug 2025	4.25%	4.50%	4.38%
Sept 2025	**4.00%**	**4.25%**	**4.13%**
Oct 2025	**3.75%**	**4.00%**	**3.88%**
Nov 2025	3.75%	4.00%	3.88%
Dec 2025	**3.50%**	**3.75%**	**3.63%**
2025	-	-	**4.21%**

	Lower bound	Upper bound	Average Rate
Jan 2026	3.50%	3.75%	3.63%
Feb 2026	3.50%	3.75%	3.63%
Mar 2026	3.50%	3.75%	3.63%
Apr 2026	3.50%	3.75%	3.63%
May 2026	3.50%	3.75%	3.63%
Jun 2026	3.50%	3.75%	3.63%
Jul 2026	3.50%	3.75%	3.63%
Aug 2026	3.50%	3.75%	3.63%
Sept 2026	3.50%	3.75%	3.63%
Oct 2026	3.50%	3.75%	3.63%
Nov 2026	3.50%	3.75%	3.63%
Dec 2026	3.50%	3.75%	3.63%
2026	-	-	**3.63%**

	Lower bound	Upper bound	Average Rate
Jan 2027	3.50%	3.75%	3.63%
Feb 2027	3.50%	3.75%	3.63%
Mar 2027	3.50%	3.75%	3.63%
Apr 2027	3.50%	3.75%	3.63%
May 2027	3.50%	3.75%	3.63%
Jun 2027	3.50%	3.75%	3.63%
Jul 2027	3.75%	4.00%	3.88%
Aug 2027	3.75%	4.00%	3.88%
Sept 2027	3.75%	4.00%	3.88%
Oct 2027	3.75%	4.00%	3.88%
Nov 2027	3.75%	4.00%	3.88%
Dec 2027	3.75%	4.00%	3.88%
2027	-	-	**3.75%**

Source: Federal Reserve Bank of St. Louis, FPA estimates

We then calculated the proportion of decline in the Fed Funds Rate, as shown in **Exhibit 32**.

Exhibit 32: Forecasted Average Fed Funds Rate for FY2026 & FY2027

	H1 FY2026	H2 FY2026
Average Fed Funds Rate	3.71%	3.63%
Proportion of (decline)/increase		*(2.25%)*
	FY2026	**FY2027**
Average Fed Funds Rate	3.67%	3.69%
Proportion of (decline)/increase		*0.57%*

Note: The average Fed Funds Rate for each financial year is calculated based on JUMBO’s financial year, which ends in September

Source: US Federal Reserve, FPA

[1] J.P. Morgan is a global investment bank.

We then calculated the proportionate impact that potential U.S. rate hikes could have on Singapore Overnight Rate Average ("SORA"), as shown in **Exhibit 33**. The SORA level on 31 March 2026 was used as a reference point. This analysis illustrates how movements in U.S. interest rates may translate into changes in the SORA.

Exhibit 33: Forecasted 3-Month Compounded SORA

	H1 FY2026 (ended 31 Mar)	H2 FY2026 (ended 30 Sep)
3-Month Compounded SORA	1.07%	1.05%
Proportion of (decline)/increase		*(2.25%)*

	FY2026 (ended 30 Sep)	FY2027 (ended 30 Sep)
3-Month Compounded SORA	1.05%	1.06%
Proportion of (decline)/increase		*0.57%*

Source: Monetary Authority of Singapore, FPA

To project interest expense on leases, we assume total lease liabilities (current and non-current) will remain unchanged in FY2026 but decline in FY2027 in line with revenue, due to closure of the East Coast Seafood Centre outlet. We also assume the effective interest rate on lease liabilities will decline in line with any reduction in the SORA, as shown in **Exhibit 33**. As such, interest expense on lease liabilities is projected at S$2.5 million for FY2026 and S$2.2 million for FY2027, as shown in **Exhibit 34**.

Exhibit 34: Projected Interest Expense (Leases) for FY2026 & FY2027

	Actual	Forecast		
S$'000	H1 FY2026	H2 FY2026	FY2026	FY2027
Lease liabilities (current liabilities)	12,149	12,149	12,149	10,745
Growth				*(11.55%)*
Lease liabilities (non-current liabilities)	42,368	42,368	42,368	37,473
Growth				*(11.55%)*
Total lease liabilities	54,517	54,517	54,517	48,218
Interest expense (leases)	(1,260)	(1,232)	(2,492)	(2,216)
Effective interest rate (annualised)	*(4.62%)*	*(4.52%)*	*(4.57%)*	*(4.60%)*
Proportion of decline		*(2.25%)*		*0.57%*

Source: JUMBO, FPA

For bank borrowings, we assume interest expense will remain at H1 FY2026 levels in H2 FY2026. Accordingly, interest expense on bank borrowings is projected at S$34,000 for FY2026, and we expect this level to be maintained in FY2027.

Our projections for interest expense on bank borrowings are summarised in **Exhibit 35**.

Exhibit 35: Projected Interest Expense (Bank Borrowings) for FY2026 & FY2027

	Actual	Forecast		
S$'000	H1 FY2026	H2 FY2026	FY2026	FY2027
Interest expense				
Bank borrowings	(17)	(17)	(34)	(34)

Source: JUMBO, FPA

Other operating expenses:

In H1 FY2026, other operating expenses increased by 10.7% to S$11.1 million. JUMBO noted that the increase was in line with the overall growth in business activities. Accordingly, we project other operating expenses at 10.60% of revenue for FY2026 and FY2027, in line with the proportion observed in H1 FY2026. Other operating expenses are therefore projected at S$22.5 million in FY2026 and S$19.9 million in FY2027.

Other operating expenses projections are summarised in **Exhibit 36.**

Exhibit 36: Projected Other Operating Expenses for FY2026 & FY2027

	Actual	Forecast		
S$'000	H1 FY2026	H2 FY2026	FY2026	FY2027
Other operating expenses	(11,140)	(11,339)	(22,479)	(19,881)
% of revenue	*(10.60%)*	*(10.60%)*	*(10.60%)*	*(10.60%)*

Source: JUMBO, FPA

Share of results of associates:

We expect JUMBO to generate rental income from its 30% stake in 26 Tai Seng Street, with its share of net profits recognised under share of results of associates in the income statement. However, in its responses to shareholders at the AGM held on 26 January 2026, JUMBO clarified that it would not receive any rental income prior to the completion of the acquisition.

As the acquisition has yet to be completed, we therefore project the contribution from share of results of associates to remain minimal in H2 FY2026 and FY2027, as shown in **Exhibit 37**.

Exhibit 37: Projected Share of Results of Associates for FY2026 & FY2027

	Actual	Forecast		
S$'000	H1 FY2026	H2 FY2026	FY2026	FY2027
Share of results of associates	(37)	-	(37)	-

Source: JUMBO, FPA

Profit before tax:

As a result, profit before tax for FY2026 and FY2027 is projected to be S$14.2 million and S$13.1 million respectively as shown in **Exhibit 38**.

Exhibit 38: Projected Profit Before Tax for FY2026 & FY2027

	Actual			Forecast	
S$'000	**FY2023**	**FY2024**	**FY2025**	**FY2026**	**FY2027**
Gross profit	117,046	125,036	124,036	139,207	123,123
Other income	4,989	4,153	4,963	3,726	3,726
Employee benefits expenses	(56,362)	(62,202)	(63,587)	(71,581)	(63,310)
Operating lease expenses	(4,485)	(4,690)	(5,551)	(5,812)	(5,140)
Utilities expenses	(5,099)	(5,024)	(5,095)	(6,164)	(5,367)
Depreciation & amortisation expense:					
Intangible assets	(26)	(107)	(115)	(110)	(110)
Right-of-use assets	(12,077)	(11,828)	(13,437)	(13,554)	(11,988)
Property, plant & equipment	(5,634)	(6,025)	(6,308)	(6,492)	(5,742)
Interest expense:					
Leases	(1,001)	(1,080)	(2,121)	(2,492)	(2,216)
Bank borrowings	(450)	(431)	(261)	(34)	(34)
Impairment recognised on:					
Goodwill	-	(760)	-	-	-
Right-of-use assets	(410)	(1,312)	-	-	-
Intangible assets	-	-	(100)	-	-
Property, plant & equipment	-	(468)	-	-	-
Other operating expenses	(18,076)	(18,819)	(22,356)	(22,479)	(19,881)
Share of results of associates	2	(97)	418	(37)	-
Profit before tax	**18,417**	**16,346**	**10,486**	**14,178**	**13,060**

Source: JUMBO, FPA

Profit after tax:

We projected an effective tax rate of 14.73% for FY2026 and FY2027, in line with the effective tax rate calculated in H1 FY2026, as shown in **Exhibit 39**. Profit after tax is projected at S$12.1 million in FY2026 and S$11.1 million in FY2027.

Exhibit 39: Projected Profit after Tax for FY2026 & FY2027

	Actual	Forecast		
S$'000	**H1 FY2026**	**H2 FY2026**	**FY2026**	**FY2027**
Profit before tax	7,109	7,069	14,178	13,060
Tax expense	(1,047)	(1,041)	(2,088)	(1,923)
Profit after tax	**6,062**	**6,028**	**12,090**	**11,136**
Calculated tax rate	*(14.73%)*	*(14.73%)*	*(14.73%)*	*(14.73%)*

Source: JUMBO, FPA

Profit attributable to shareholders of the company:

We project profit attributable to Non-Controlling Interests ("NCI") to be minimal in H2 FY2026 and FY2027. Accordingly, profit attributable to shareholders of the company is projected at S$12.2 million in FY2026 and S$11.1 million in FY2027, as shown in **Exhibit 40**.

Exhibit 40: Projected Profit Attributable to Shareholders of the Company for FY2026 & FY2027

	Actual	Forecast		
S$'000	**H1 FY2026**	**H2 FY2026**	**FY2026**	**FY2027**
Profit after tax	6,062	6,028	12,090	11,136
Less: Profit attributable to NCI	(106)	-	(106)	-
Profit attributable to shareholders of the company	**6,168**	**6,028**	**12,196**	**11,136**

Source: JUMBO, FPA

EPS:

We assume the weighted average number of ordinary shares for FY2026 and FY2027 to remain at H1 FY2026 levels. Accordingly, we project basic & diluted EPS at 2.03 cents in FY2026 and 1.85 cents in FY2027 as shown in **Exhibit 41**.

Exhibit 41: Projected EPS for FY2026 & FY2027

	Actual	Forecast		
S$'000	H1 FY2026	H2 FY2026	FY2026	FY2027
Profit attributable to shareholders of the company	6,168	6,028	12,196	11,136
Weighted average number of ordinary shares ('000)	601,307	601,307	601,307	601,307
Basic EPS (cents)	1.03	1.00	2.03	1.85
Weighted average number of ordinary shares ('000)	601,745	601,745	601,745	601,745
Diluted EPS (cents)	1.03	1.00	2.03	1.85

Source: JUMBO, FPA

DPS:

In H2 FY2025, JUMBO declared a final dividend of 0.25 cents per ordinary share and a special dividend of 0.50 cents per ordinary share, bringing the total dividend for FY2025 to 1.25 cents per ordinary share.

We assume that the total dividend for FY2026 will also be 1.25 cents per ordinary share. Accordingly, the dividend for H2 FY2026 is projected at 0.75 cents per share.

We further project that the total dividend for FY2027 will remain at 1.25 cents per ordinary share.

Our dividend projections are summarised in **Exhibit 42.**

Exhibit 42: Projected DPS for FY2027 & FY2027

	Actual	Forecast		
S$ cents	H1 FY2026	H2 FY2026	FY2026	FY2027
Diluted EPS	1.03	1.00	2.03	1.85
Dividend	0.50	0.75	1.25	1.25
Payout ratio	*48.78%*	*74.87%*	*61.67%*	*67.54%*

Source: JUMBO, FPA

Our projections are summarised in **Exhibit 43**.

Exhibit 43: Projected Financial Performance for FY2026 & FY2027

S$'000	Actual			Forecast	
	FY2023	FY2024	FY2025	FY2026	FY2027
Revenue	178,756	190,418	190,272	211,992	187,498
Cost of sales	(61,710)	(65,382)	(66,236)	(72,785)	(64,375)
Gross profit	**117,046**	**125,036**	**124,036**	**139,207**	**123,123**
Other income	4,989	4,153	4,963	3,726	3,726
Employee benefits expenses	(56,362)	(62,202)	(63,587)	(71,581)	(63,310)
Operating lease expenses	(4,485)	(4,690)	(5,551)	(5,812)	(5,140)
Utilities expenses	(5,099)	(5,024)	(5,095)	(6,164)	(5,367)
Depreciation & amortisation expense:					
Intangible assets	(26)	(107)	(115)	(110)	(110)
Right-of-use assets	(12,077)	(11,828)	(13,437)	(13,554)	(11,988)
Property, plant & equipment	(5,634)	(6,025)	(6,308)	(6,492)	(5,742)
Interest expense:					
Leases	(1,001)	(1,080)	(2,121)	(2,492)	(2,216)
Bank borrowings	(450)	(431)	(261)	(34)	(34)
Impairment recognised on:					
Goodwill	-	(760)	-	-	-
Right-of-use assets	(410)	(1,312)	-	-	-
Intangible assets	-	-	(100)	-	-
Property, plant & equipment	-	(468)	-	-	-
Other operating expenses	(18,076)	(18,819)	(22,356)	(22,479)	(19,881)
Share of results of associates	2	(97)	418	(37)	-
Profit before tax	**18,417**	**16,346**	**10,486**	**14,178**	**13,060**
Tax expense	(4,195)	(4,387)	(2,751)	(2,088)	(1,923)
Profit after tax	14,222	11,959	7,735	12,090	11,136
Less: Non-controlling interest	(383)	(1,691)	(924)	(106)	-
Profit attributable to shareholders of the company	**14,605**	**13,650**	**8,659**	**12,196**	**11,136**
Weighted average number of ordinary shares ('000)	**641,646**	**620,233**	**601,671**	**601,307**	**601,307**
Basic EPS (cents)	**2.28**	**2.20**	**1.44**	**2.03**	**1.85**
Diluted EPS (cents)	**2.28**	**2.20**	**1.44**	**2.03**	**1.85**
DPS (cents)	**1.00**	**1.00**	**1.25**	**1.25**	**1.25**
Payout ratio	***43.93%***	***45.44%***	***86.86%***	***61.67%***	***67.54%***

Source: JUMBO, FPA

VALUATION ANALYSIS

(I) PEER COMPARISON ANALYSIS

We performed a peer comparison analysis to review how JUMBO is faring against industry peers in terms of current valuation metrics. We selected peer companies that are like JUMBO in terms of industry and business operations. Then, we compared JUMBO against its peers in terms of P/E multiple, P/B multiple and dividend yield.

Below we list the selected peer companies to compare with JUMBO (along with a brief description of each company) as follows:

i. Kimly Group ("Kimly"; SGX:1D0)

Kimly, founded in 1990, is one of Singapore's largest traditional coffee shop operators. The Group operates and manages an extensive network of coffee shops, food courts and industrial canteens.

ii. ABR Holdings ("ABR"; SGX:533)

ABR is a Singapore-headquartered F&B and property investment organisation. The company began as the owner and operator of Singapore's first full-service Swensen's ice cream restaurant in 1979. Since then, ABR's Food Service division has expanded to include over 10 F&B brands, operating more than 80 outlets across three countries.

iii. Japan Foods Holding Ltd. ("Japan Foods"; SGX:5OI)

Japan Foods is an F&B company specialising in quality, authentic Japanese cuisine. In Singapore, the Group operates a chain of more than 50 restaurants serving authentic Japanese fare under various franchised and self-developed brands.

iv. Tung Lok Group ("Tung Lok"; SGX:540)

Tung Lok is a Chinese restaurant group with operations in Singapore and across Asia. It operates fine dining and casual dining concepts, provides catering services, and has a food manufacturing arm that produces dim sum and festive products.

v. Soup Holdings ("Soup Holdings"; SGX:5KI)

Founded in 1991, Soup Holdings began as a niche restaurant in Chinatown, serving herbal soups and home-cooked dishes at affordable prices. The company operates a portfolio of well-known F&B brands with 15 outlets in Singapore and Malaysia, plus two franchised outlets in Indonesia.

vi. Katrina Group ("Katrina Group"; SGX:1A0)

Katrina Group is a Singapore-based lifestyle company that operates diverse dining concepts, including Bali Thai, Daily Beer, Daily Chicken, Lotteria, Rico Rico, Sanchos Taqueria, So Pho, Streats and Tomo Tokyo.

Exhibit 44: Peer Comparison Analysis

Company	Currency	Stock Symbol	Price (S$) as at 29 May '26	Market Cap (S$ million)	Diluted EPS (cents)[1]	P/E	DPS (cents)[2]	Dividend Yield (%)	NAV per share (S$)[3]	P/B
JUMBO	SGD	42R	0.280	168.42	1.15	24.36	1.25	4.46%	0.09	3.01
Peer companies:										
Kimly	SGD	1D0	0.405	503.91	2.79	14.52	2.00	4.94%	0.16	2.57
ABR	SGD	533	0.390	78.39	1.67	23.35	1.50	3.85%	0.50	0.78
Japan Foods	SGD	5OI	0.115	19.97	(3.84)	-	-	-	0.09	1.35
Tung Lok	SGD	540	0.070	19.21	(0.60)	-	-	-	0.04	1.75
Soup Holdings	SGD	5KI	0.059	16.48	(0.44)	-	0.03	0.42%	0.02	2.42
Katrina Group	SGD	1A0	0.029	7.30	(1.06)	-	-	-	(0.03)	-
Peer average:		-	-	-	-	**18.93**	-	**3.07%**	-	**1.77**

[1] & [2] Trailing Twelve-Months ("TTM"). [3] Most recent financial statement.
Note: Peer average excludes zero and negative values.
Source: SGX Stock Screener, respective companies, FPA

(a) P/E multiple

Based on the results in **Exhibit 44**, JUMBO is currently trading at a P/E multiple of 24.36x which is higher than the peer average P/E multiple of 18.93x. This suggests that JUMBO is overvalued at the current share price. Adopting a relative valuation approach, we estimate a target price of S$0.218 if JUMBO is to trade at the peer average P/E of 18.93x as follows:

$$\begin{aligned}\text{Estimated target price (P/E multiple)} \quad &= \text{Peer average P/E} \times \text{TTM diluted EPS}\\ &= 18.93 \times \text{S\$}0.0115\\ &\approx \text{S\$}0.218\end{aligned}$$

The estimated target price of S$0.218 represents a downside potential of 22.3% from the current share price of S$0.280.

(b) P/B multiple

Based on the results in **Exhibit 44**, JUMBO is currently trading at a P/B multiple of 3.01x which is higher than the peer average P/B multiple of 1.77x. This suggests that JUMBO is overvalued at the current share price. Adopting a relative valuation approach, we estimate a target price of S$0.165 if JUMBO is to trade at the peer average P/B of 1.77x as follows:

$$\begin{aligned}\text{Estimated target price (P/B multiple)} \quad &= \text{Peer average P/B} \times \text{NAV per share}\\ &= 1.77 \times \text{S\$}0.093\\ &\approx \text{S\$}0.165\end{aligned}$$

The estimated target price of S$0.165 represents a downside potential of 41.1% from the current share price of S$0.280.

(c) Dividend yield

Based on the results in **Exhibit 44**, JUMBO's current dividend yield of 4.46% is more attractive than the peer average yield of 3.07%. This suggests that JUMBO is undervalued at the current share price. Adopting a relative valuation approach, we estimate a target price of S$0.407 if JUMBO is to trade at the peer average yield of 3.07% as follows:

$$\begin{aligned}\text{Estimated target price (Dividend yield)} &= \frac{\text{Current yield}}{\text{Peer average yield}} \times \text{Current share price} \\ &= \frac{4.46\%}{3.07\%} \times \text{S\$0.280} \\ &\approx \text{S\$0.407}\end{aligned}$$

The estimated target price of S$0.407 represents an upside potential of 45.4% from the current share price of S$0.280.

(d) Target price

From our analysis, JUMBO seems to be overvalued in terms of its P/E and P/B multiple but undervalued in dividend yield. By averaging our target prices based on P/E multiple, P/B multiple and dividend yield, we derive an overall target price of S$0.263 as follows:

$$\begin{aligned}\text{Target price} &= \frac{1}{3} \times [\text{Estimated target price (P/E multiple)} + \text{Estimated target price (P/B multiple)} + \\ &\quad \text{Estimated target price (Dividend yield)}] \\ &= \frac{1}{3} \times [\text{S\$0.218} + \text{S\$0.165} + \text{S\$0.407}] \\ &\approx \text{S\$0.263}\end{aligned}$$

The overall target price of S$0.263 represents a downside potential of 6.0% from the current share price of S$0.280.

POTENTIAL CATALYSTS

(I) BETTER-THAN-EXPECTED ECONOMIC GROWTH IN SINGAPORE

In Q1 2026, Singapore's economy expanded by 6.0% y-o-y, significantly exceeding MTI's advance estimate of 4.6% growth. Despite ongoing geopolitical uncertainties, including the Middle East conflict, MTI has maintained its full-year GDP growth forecast of 2.0%–4.0%, citing the stronger-than-expected economic performance in the first quarter.

Should Singapore's GDP growth outperform expectations in 2026, this would likely boost consumer confidence and support discretionary spending, particularly in the F&B segment. This, in turn, could translate into stronger revenue growth for JUMBO.

(II) COST EFFICIENCIES FROM NEW CORPORATE HEADQUARTERS

In JUMBO's AGM presentation on 26 January 2026, the Group highlighted that its new corporate headquarters is designed to consolidate its headquarters, central kitchen, and key operational teams into a single purpose-built facility.

The cost efficiencies from this consolidation have yet to be fully realised. However, should JUMBO successfully streamline operations and improve coordination under one roof, this is expected to reduce operating expenses. This would, in turn, support earnings growth and drive an expansion in its net profit margins.

(III) NEW BUSINESS VENTURES

On 22 January 2026, JUMBO announced that it had entered into a joint venture with BHFB to set up and operate a Jumbo Seafood restaurant in Xi'an, China. This is part of JUMBO's efforts to increase its presence in China and expand the business. Moreover JUMBO noted in its AGM when it responded to shareholders that the Group is scheduled to open a new restaurant in Jakarta, Indonesia. Though the exact details for when the restaurant will launch has yet to be released.

It can be seen from these initiatives that JUMBO is actively taking steps to gain market share and expand its business beyond Singapore. Should more of such business ventures occur, this could result in an uplift in revenue.

INVESTMENT RECOMMENDATION

In H1 FY2026, JUMBO's revenue increased, driven by stronger contributions from its Singapore operations. However, profit before tax declined as operating expenses rose. Looking ahead, the operating environment for the F&B industry is expected to remain challenging, with weaker consumer sentiment weighing on demand. This is reflected in the decline in restaurant sales volumes in Singapore in Q1 2026.

Amid ongoing geopolitical tensions in the Middle East, we expect consumer spending to become more cautious, which is likely to moderate JUMBO's revenue growth in FY2026. Furthermore, the closure of the East Coast Seafood Centre outlet is expected to result in a decline in revenue in FY2027, which will likely weigh on earnings.

Based on the peer average P/E multiple of 18.93x and TTM diluted EPS of 1.15 cents, we estimate a target price of S$0.218. Based on the peer average P/B multiple of 1.77x and NAV per share of 9.3 cents, we estimate a target price of S$0.165. Based on the peer average yield of 3.07% and current dividend yield of 4.46%, we estimate a target price of S$0.407. By averaging the estimated target prices, we derive an overall target price of S$0.263 as follows:

$$\begin{aligned}\text{Target price} &= \frac{1}{3} \times [\text{Estimated target price (P/E multiple)} + \text{Estimated target price (P/B multiple)} + \\ &\quad \text{Estimated target price (Dividend yield)}] \\ &= \frac{1}{3} \times [\text{S\$0.218} + \text{S\$0.165} + \text{S\$0.407}] \\ &\approx \text{S\$0.263}\end{aligned}$$

The overall target price of S$0.263 represents a downside potential of 6.0% from the current share price of S$0.280.

Given the weak outlook for the F&B sector, along with JUMBO's undemanding P/E and sustainable dividend yield, we recommend a hold on JUMBO. Upside potential exists if catalysts materialise, such as better-than-expected economic growth in Singapore, cost efficiencies from the new corporate headquarters and new business ventures by JUMBO.

That said, downside risks to our target price remain, which we discuss on the next page.

RISKS TO TARGET PRICE

(I) ECONOMIC SLOWDOWN

Globally, economists expect economic growth to moderate amid ongoing geopolitical tensions in the Middle East and their impact on oil prices. However, a sharper-than-expected slowdown in global economic activity could significantly dampen consumer sentiment and lead to more cautious spending behaviour.

A pullback in consumption would reduce demand for JUMBO's F&B restaurants, as dining out is largely discretionary in nature. This could result in weaker revenue growth and, consequently, a drag on earnings.

(II) FOREIGN EXCHANGE RISK

JUMBO's business is primarily based in Singapore, but it also generates revenue from overseas markets such as China and South Korea. As a result, the group is exposed to foreign exchange risk. A depreciation of currencies such as the Korean won or Chinese yuan against the Singapore dollar would reduce the translation value of overseas revenue and earnings, weighing on reported performance.

(III) PERSISTENTLY HIGH INFLATION

The energy shock stemming from the Middle East conflict is likely to have a persistent impact on inflation, even if the conflict is resolved quickly, according to the European Central Bank's ("ECB") Chief Economist.

The ECB noted that while oil prices have historically tended to revert to previous levels following sharp increases, the current episode may differ, as energy costs could remain elevated amid inventory restocking and ongoing efforts by countries to diversify their energy mix.

As such, the elevated energy prices are likely to raise utilities costs for JUMBO, while broader inflationary pressures may increase its cost of goods sold. Together, these factors could compress both gross and net profit margins, thereby weighing on earnings.

(IV) CLOSURE OF OUTLETS

On 29 May 2026, JUMBO announced the closure of its JUMBO Seafood outlet at East Coast Seafood Centre, which will cease operations on 30 September 2026. The closure is due to the National Parks Board's plans to study the redevelopment of the area.

This outlet contributed approximately 14% of the Group's revenue in FY2025, and its closure is therefore expected to have a meaningful impact on JUMBO's topline in FY2027.

Should further government-led urban redevelopment compel the closure of additional outlets in the future, this could negatively impact revenue and earnings growth.

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